

CHIEF FINANCIAL OFFICER'S REPORT

2021 Annual General Meeting

Chaye A. Cabal-Revilla

**1Q 2021 CONSOLIDATED
CORE INCOME**

₱2.5B

DECLINE VS 1Q 2020

26%

- **REDUCED TOLL ROAD TRAFFIC**
- **REDUCED LIGHT RAIL RIDERSHIP**
- **LOWER INDUSTRIAL DEMAND
FOR POWER AND WATER**

 **34%**

DECLINE IN FY 2020 EARNINGS

- **REDUCED TOLL ROAD TRAFFIC**
- **REDUCED LIGHT RAIL RIDERSHIP**
- **LOWER INDUSTRIAL DEMAND
FOR POWER AND WATER**

 **26%**

DECLINE IN 1Q EARNINGS

**1Q 2021 CONSOLIDATED
CORE INCOME**

 **2%**

VS 4Q 2020

CREATE LAW

Corporate Recovery and Tax Incentives for Enterprises



Lowered Income Tax Rates

25%

**1Q 2021 CONSOLIDATED
REPORTED NET INCOME**

₱7.0 B

VS 1Q 2020

↑ 272%



Don Muang Tollways



Global Business Power



**This ensures stability
of our balance sheet.**

RECALIBRATED CAPEX

PREVIOUSLY ANNOUNCED

2021 CAPEX

~~₱25B~~

RECALIBRATED CAPEX

LATEST
2021 CAPEX

₱14B

**We are well-positioned
to consistently maintain
dividends per share
at 2019 levels.**

**We will get through
this pandemic
with ease.**

SUSTAINABILITY





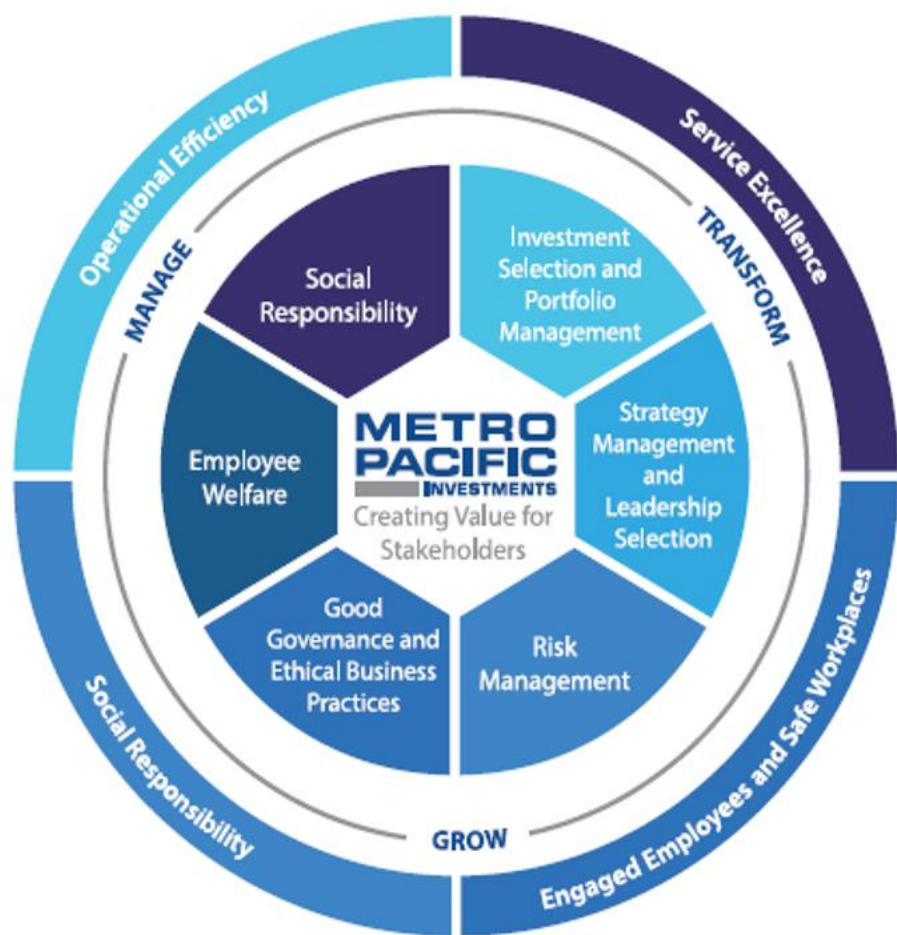
Enabling Infrastructure Development for National Progress

2020 Sustainability Report



SUSTAINABILITY FRAMEWORK

2016 to 2019



2020 ONWARDS

**CONTRIBUTE TO NATIONAL PROGRESS
AND IMPROVE THE QUALITY OF LIFE OF FILIPINOS**

Parent
Company

SUSTAINABLE PORTFOLIO MANAGEMENT

Investment screening	Due diligence	Acquisition decision	Transition	Asset management	Realization and exit
----------------------	---------------	----------------------	------------	------------------	----------------------

GROUP (Parent Company + Operating Companies)

SUSTAINABILITY THRUST

Transform	Perform	Grow
-----------	---------	------

SUSTAINABILITY PILLARS

Responsible and Efficient Operations	Exceptional Service	Effective Environmental Stewardship	Human Capital Excellence	Positive Community Impact	Good Governance and Ethical Business Practices
--------------------------------------	---------------------	-------------------------------------	--------------------------	---------------------------	--

FOCUS AREAS

PROGRESS	PLANET	PEOPLE
Enable genuine progress and development through our service and businesses	Protect our planet in conducting our business and through technology	Build resilience through human capital and strong communities

GLOBAL STANDARDS OF SUSTAINABILITY



- **FIRST CONGLOMERATE
IN THE WORLD
ACCEPTED INTO SASB**

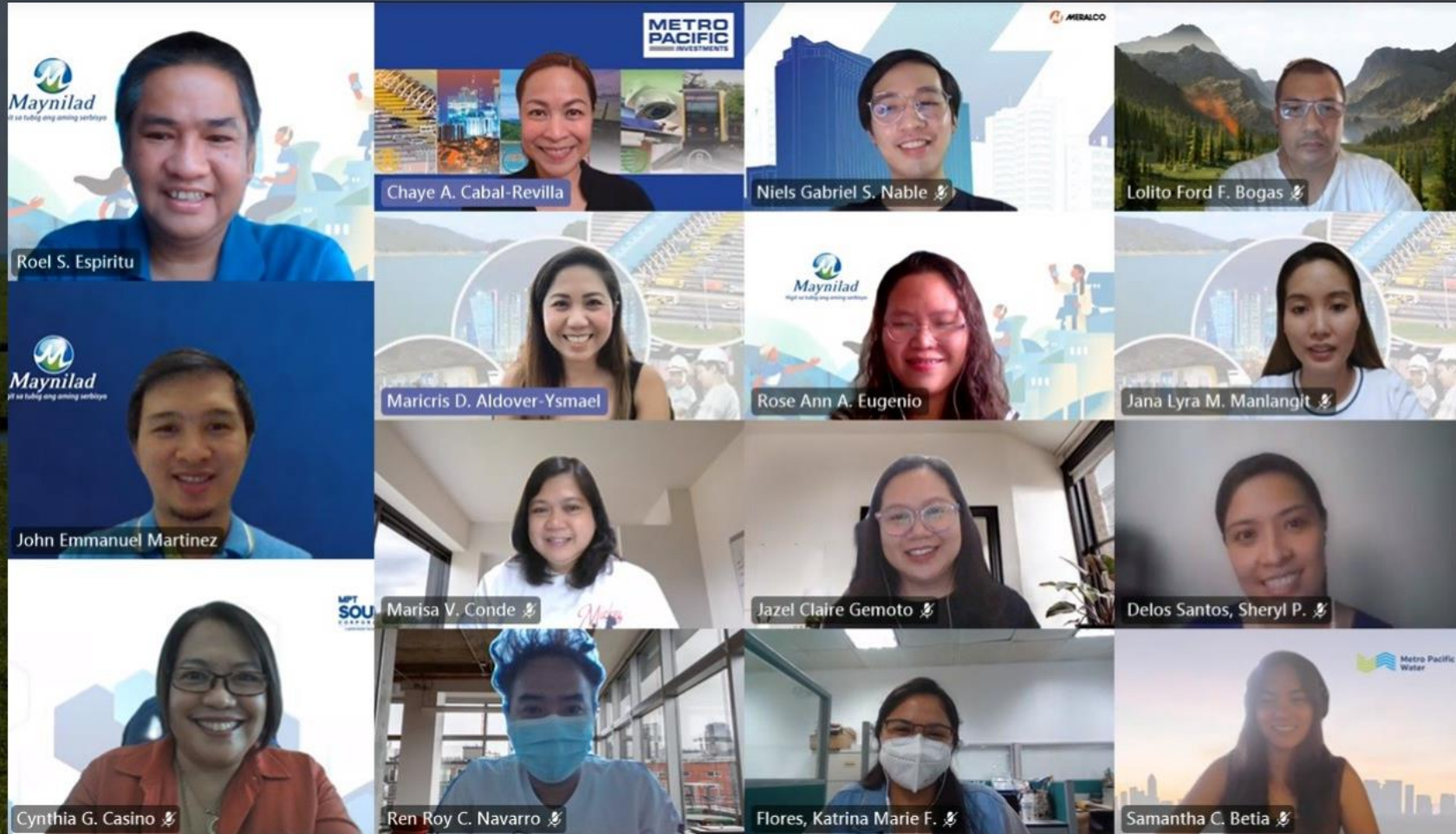
Since November 2020, MPIC has been committed to the UN Global Compact corporate responsibility initiative and its principles in the areas of human rights, labour, the environment and anti-corruption.

GLOBAL STANDARDS OF SUSTAINABILITY



Since November 2020, MPIC has been committed to the UN Global Compact corporate responsibility initiative and its principles in the areas of human rights, labour, the environment and anti-corruption.

SUSTAINABILITY COUNCIL





**METRO
PACIFIC**
INVESTMENTS



SUSTAINABLE DEVELOPMENT GOALS



RENEWABLE ENERGY



**50 MW
POWER**

POWERSOURCE FIRST BULACAN INC.

RENEWABLE ENERGY



1,500 MW
RENEWABLE ENERGY

IN THE NEXT 5 -7 YEARS

RENEWABLE ENERGY





MAYNILAD ENTERPRISE INNOVATION AWARD



MAYNILAD ENTERPRISE INNOVATION AWARD



MAYNILAD UTILITY OF THE FUTURE AWARD



MAYNILAD UTILITY OF THE FUTURE AWARD

A photograph of a modern, multi-story building with a light-colored, grid-patterned facade and large glass windows. The building is identified by a large blue sign as the MPT South Hub. In the foreground, there is a curved ramp or driveway with a metal railing. The sky is clear and blue.

515kWp

MPT SOUTH HUB

A large, modern building with a glass facade and a white metal frame, featuring a prominent triangular structural element. The building is surrounded by landscaping, including trees and shrubs, and a paved area in the foreground. A yellow banner is overlaid on the left side of the image.

35%
POWER
REQUIREMENT

MPT SOUTH HUB

A large, modern building with a glass facade and a white metal frame, featuring a prominent triangular structural element. The building is surrounded by a landscaped area with young trees and a paved road in the foreground. A yellow banner is overlaid on the top left, and a yellow banner is at the bottom left.

₱200M

**SAVINGS IN
POWER COSTS**

MPT SOUTH HUB

**LEED
registered**

MPT SOUTH HUB

*"Start by doing what's **necessary**;
then do what's **possible**,
and suddenly you are doing the
impossible."*

- St. Francis of Assisi



**Maraming
Salamat Po!**